U.S. Air Force
Washington, D.C.
www.af.mil

Industry:

Public Sector

Employees:

300,000

Oracle Products & Services:

Primavera Portfolio Management

"With Oracle's Primavera Portfolio Management, we have a clear understanding of the programs we have in place, what we want to achieve, how to prioritize our needs, and how to most effectively allocate resources to meet overarching goals." – Colonel Brian Pierson, Deputy Chief of Resources for the Chief Information Officer, U.S. Air Force

U.S. Air Force Builds Visibility for Enterprise Programs to Enable Effective IT Funding Decisions

U.S.Air Force (USAF) is the aerial warfare, space warfare, and cyberwarfare branch of the U.S. armed forces and one of the American uniformed services. Initially part of the United States Army, the USAF was formed as a separate branch of the military under the National Security Act of 1947.

Challenges

- Support more effective IT portfolio management in the office of the chief information officer (CIO) of the U.S. Air Force
- Improve visibility across various programs to enable more effective funding decisions that support the Air Force's mission
- Increase time spent analyzing and objectively discussing program data rather than compiling and questioning it

Solution

- Worked with KPMG to identify requirements, implementing Oracle's Primavera Portfolio Management for 1,750 users to support a newly formed rigorous and disciplined portfolio management process in the office of the CIO
- Enabled the Air Force to define enterprise IT investments for more than US$700 million in projects, ranging across 100 multi-project programs, and prioritize them for funding
- Deployed the application in a pilot with the U.S. Air Force space command, examining budgeting, planning, and execution across the entire IT system lifecycle
- Used the pilot application to build budget exhibits in support of the President's budget and program objectives memorandum, resulting in a more efficient, accurate, and effective process
- Used Primavera Portfolio Management to monitor budget, spend plan, and actual expenses for each investment and proactively identify issues such as over- or under spending
- Automated financial reporting for portfolio and review meetings—eliminating the need to spend months consolidating often inaccurate data and completing the task in days to enable management to make more effective decisions
- Enabled the Air Force to manage and make decisions on unfunded requirements, as funding becomes available from underperforming programs
- Increased transparency and accountability into the enterprise IT budget in compliance with the Clinger-Cohen Act

ORACLE®